

Applied Learning

Local learning for global sharing

2012 Training



INTERNATIONAL INSTITUTE OF RURAL RECONSTRUCTION

IIRR has over 90 years of history in participatory, integrated and people-centered development. The Institute has enhanced the capacity and confidence of over 100,000 development managers, practitioners and community leaders across Asia, Africa and Latin America and is recognised for documenting and disseminating field-based experience through its publications.



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Social Enterprise Development

With the decreasing development aid and assistance from donors to developing countries, many development organizations face the challenge of sustaining their operations. Most organizations have come up with strategies to sustain organizations and support community programs and projects, one of which is the establishment of social enterprises. This course aims to introduce the concepts and principles of social entrepreneurship and innovative approaches and practices to promote and build a sustainable social enterprise.

The course is suitable for: CEOs, program managers, financial officers and decision makers in the NGO sector.

Date: 6 – 12 February
Venue: Yen Center, IIRR, Philippines
Course fee: USD750
Double occupancy room and board: USD550 per person for the duration of the course*

Understanding Value Chain's Role in Social Enterprise Development

The effectiveness of value chain development in an enterprise is evident with improved production process, focused market niche identification and upgraded product quality, all resulting to higher selling prices and increased profits for social enterprise. This course will guide the participants on: collecting baseline data for their products; mapping selected value chains including addressing gaps in the market; identifying appropriate interventions to fill the gaps; creating a business plan to map out strategies in implementation and identifying required technical assistance to upgrade existing products to meet market demands and requirements.

Date: 5 – 11 March
Venue: Yen Center, IIRR, Philippines
Course fee: USD750
Double occupancy room and board: USD550 per person for the duration of the course*

Facilitating Value Chain Development and Actor Empowerment

The future of African small scale producers depends on their ability to play an active and meaningful role in market dynamics. This two-week course is organized to equip development professionals with the competencies needed to assist small scale farmers, traders and businesses to strengthen their positions in value chains and contributing to local economic development and poverty reduction. The course is based on real life cases and lessons from African value chains that have been collected and published by IIRR and KIT, and reflects IIRR's experience in building institutional capacity of various actors (state, CSO, NGOs and CBOs), farmer organizations, and farmers over the years. Among the highlights of the course is a field practicum for participants to analyze existing value chains and recommend upgrading and empowerment strategies.

Date: 26 March - 5 April
Venue: Nakuru, Kenya
Course fee and accommodation: USD2,200

Date: 24-28 September
Venue: Kombolcha, Ethiopia
Course fee and accommodation: USD2,200

Addressing Household Food Security in the Context of Changing Climate and Environment

Poverty, hunger, malnutrition and climate change threaten to destabilize economic, social, political and environmental conditions. In Cambodia, food security efforts have received special attention as the country moves into rice export. Considerable emphasis has been put on backyard systems for livestock production, and, more recently on small scale aquaculture. Community based natural resource management has also received considerable attention. This has sufficiently scaled up models for community forestry, fisheries and mangrove rehabilitation. The course highlights opportunities to learn from Cambodia's rich experiences and ongoing initiatives in coastal, forest and agricultural settings.

Date: 16 - 27 July
Phnom Penh, Cambodia
Course fee: USD1,500
Double occupancy room and board: USD900 per person for the duration of the course.



Participatory Monitoring, Evaluation and Learning

Participatory Monitoring, Evaluation and Learning

The growing concern for accountability and results of development initiatives has led to the need for effective monitoring and evaluation of development programs/projects. Studies have shown that community ownership of development projects is a success factor for sustainability. Ownership of development projects is only possible when communities participate meaningfully in the development, implementation and management of these projects. The learning component of this course ensures that beyond accountability and results, communities and those that work with them are able to do right things right and make a sustainable difference. Participatory monitoring, evaluation and learning (PMEL) advocates for meaningful participation of people and communities. The course shall focus on PMEL as a management tool for strengthening participation, enhancing local capacity, and increasing local people's confidence and control over development decisions and processes. It highlights the importance of learning in monitoring and evaluation.

Date: 16 - 27 April and 12 - 23 November
Venue: Yen Center, IIRR, Philippines
Course fee: USD1,500
Double occupancy room and board: USD850 per person for the duration of the course*

Participatory Planning Monitoring and Evaluation

The course focuses on increasing capacity for results based monitoring and evaluation including constructing indicators, collecting, aggregating, analyzing and reporting on performance data in relation to the indicators and baselines. The course highlights the development of management skills in understanding how information emerging from PPME influences decision making.

Date: 4-15 June
Venue: Isiolo, Kenya
Course fee and accommodation: USD2,200

Monitoring the Impact of Food Security Projects

Food insecurity is a complex and challenging issue. Designing and building a participatory monitoring and evaluation system that can produce trustworthy, timely and relevant information of the performance of food security projects, programs and policies require specialized skills and institutional capacity. This course will focus on the development of food security SMART indicators, data collection, analysis and reporting on food security performance and how management and food security team leaders/managers can use food security information for learning and decision making.

Date: 27 - 31 August
Venue: Uganda
Course fee and accommodation: USD1,200

Monitoring impact of CMDRR and Emergency response

Effective design and implementation of disaster risk reduction requires strong institutions at local, sub-national and national level and effective inter-institutional collaboration and coordination between all stakeholders including the community. Through the CMDRR approach, IIRR links relief to development processes. This monitoring and evaluation course will focus on how to develop SMART indicators using the CMDRR framework, how to collect, analyze this information for learning that will assist in improved community resilience and effective and efficient emergency responses.

Date: 24 - 28 November
Venue: Borena, Ethiopia
Course fee and accommodation: USD1,200

Outcome Mapping

Outcome Mapping (OM) is a monitoring and evaluation approach developed with support of International Development Research Centre (IDRC) to help answer to the dilemma of attribution. This approach is useful in monitoring and evaluating the changes in behaviour as opposed to the traditional approach of focusing only on change in state. The five-day OM workshop will place emphasis on how this approach applies to the planning phase of development projects and programs. Course participants are required to have basic training in participatory planning monitoring and evaluation. Development practitioners around the world are using OM to respond to questions such as:

- How do we move beyond attribution to document contribution to social change?
- How can we systematically and realistically capture the richness of what is occurring in our projects?
- How do we get our partners and other important stakeholders involved in monitoring our projects?
- How do we integrate M&E into the projects from the planning stage?
- How do we decide what to monitor and evaluate?
- How do we notice, explain and respond to unexpected results?

Date: 23 -27 April
Venue: Isiolo, Kenya
Course fee and accommodation: USD1,200



Natural Resource Management

Participatory Natural Resource Management: A Collaborative Course between IIRR and the Natural Resource Management Center (NRMC)

The empowerment of rural communities to plan and manage natural resources is a crucial aspect of Natural Resource Management (NRM). Disagreements and misunderstandings on how to manage NRM activities among stakeholders often with varying interests can only be resolved if concerned parties find a common ground to settle their differences and arrive at practical and feasible solution to their NRM concerns. This course advocates for the participatory approach to NRM. Participants will be exposed to various community based and managed NRM programs and projects in the Philippines (IIRR) and in India (NRMC). They will be introduced to participatory tools and approaches in collecting data and on concepts and principles in participatory monitoring and evaluation. The course will also discuss gender and livelihood, and global and local issues affecting the management of natural resources.

Date: 16 - 27 January
Venue: IIRR, Philippines and NMRC, India
Course fee: USD1,800
Double occupancy room and board: USD850 per person for the duration of the course



Community-based Integrated Watershed Management

Many development organizations still lack the capacity to initiate and implement successful watershed management initiatives. Community-based integrated watershed management is a process involving local communities and local governance structures in formulating and implementing a course of action on the proper utilization of water and land resources or watershed. Emphasis is given on the linkages between the upstream and downstream parts of the watershed and their respective human and biophysical endowments.

Date: 8 - 19 October
Venue: Yen Center, IIRR, Philippines
Course fee: USD1,800
Double occupancy room and board: USD850 per person for the duration of the course*

Governance

Participatory Local Governance: Finding Meaningful Engagement between Government and its Citizens

Meaningful involvement of the citizenry is key to better governance. This course provides participants an opportunity to observe development field experiences and enter into a learning discourse with seasoned development managers and practitioners from government organizations, non-government organizations, and other relevant entities in the field of democratic local governance intertwined with civil society participation. It focuses on the examination of the accomplishments, challenges and lessons in the experiences of participatory governance in the Philippines within the context of decentralization and civil society participation.

Date: 17 - 28 September
Venue: Yen Center, IIRR, Philippines
Course fee: USD1,500
Double occupancy room and board: USD850 per person for the duration of the course*



Community Managed Disaster Risk Reduction (CMDRR) and Climate Change Adaptation

Building Resilient Communities: CMDRR and Climate Change Adaptation

The global climate system is in a constant state of flux. Changes in climate patterns are now becoming more evident. Over 40% of the population in the horn of Africa lives in drought-prone arid and semi-arid areas. In Asia, drought affected areas are increasing, heavy precipitation is getting more frequent and typhoons and hurricanes are intensifying. Other widespread challenges such as floods, conflict, HIV/AIDS, diseases, epidemics and environmental degradation continue to impoverish developing countries. Disasters wipe out the accumulated gains of development efforts. This course shall focus on the Community Managed Disaster Risk Reduction (CMDRR) framework which establishes the relationship between disaster and development. This framework asserts that disasters can be avoided and the effects of hazards can be reduced by increasing the individual's capacity towards survivability and the community's capacity towards readiness. The goal of CMDRR is to build resilient communities.

Date: 7 – 18 May
Venue: Yen Center, IIRR Philippines
Course fee: USD1,800
Double occupancy room and board: USD850 per person for the duration of the course*

Date: 14 - 25 May
Venue: Diredawa, Ethiopia
Course fee and accommodation: USD2,200

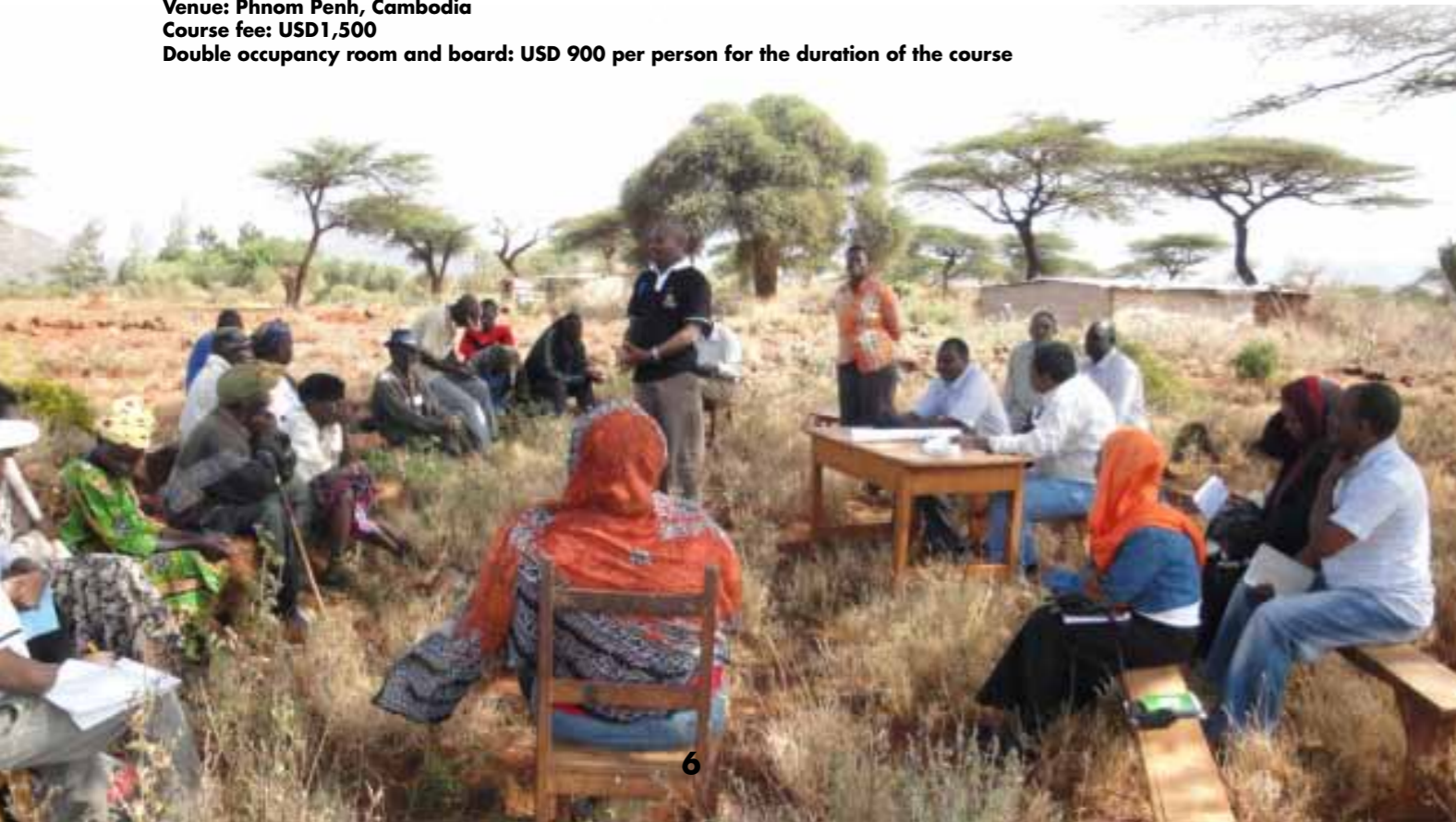
Date: 22 October to 2 November
Venue: Soroti, Uganda
Course fee and accommodation: USD2,200

Gendered Responses to Climate Change and Disaster Risk Reduction

Gender mainstreaming puts emphasis on gender equality as a strategic objective of development. While much effort has been given towards mainstreaming gender within various phases and contexts of development work, much needs to be done in integrating gender equality programming in climate change (CC) and disaster risk reduction (DRR) projects and programs. The course will focus on disaster mitigation and adaptation to climate change responses within a gender framework, leading to a more gender responsive CC and DRR programming and planning. The course builds on the capacity of program managers and policy makers to integrate gender equality and women's empowerment concepts in efforts to decrease disaster risks and adapt to the impacts of climate change.

The course is suitable for policy makers, gender capacity building facilitators, program managers, and gender practitioners.

Date: 13 – 24 February
Venue: Phnom Penh, Cambodia
Course fee: USD1,500
Double occupancy room and board: USD 900 per person for the duration of the course



Documentation and Facilitation



Capturing Lessons from the Field: The Writeshop Process

Development organizations face the challenge of documenting results of their work. One of the many ways to showcase these results is through stories that describe how development projects have significantly affected peoples' lives. This two-week course shall focus on practical documentation of development interventions and on how to organise and facilitate a Writeshop. IIRR pioneered the writeshop process as a tool for learning and sharing important lessons from the field.

Date: 18 – 29 June
Venue: Yen Center, IIRR, Philippines
Course fee: USD1,500
Double occupancy room and board: USD850 per person for the duration of the course*

Training and Facilitating to Empower

For a long time, facilitation has been a poorly understood practice. It is now fast becoming a core competency for anyone who is on a team, leading a task force, heading a committee, managing a department or working with people in communities. The course focuses on creating a dynamic group setting in which people truly collaborate and make sound decisions. It discusses various tools, techniques and the attitudes and behaviors needed to get the most from people. It aims at using facilitation to generate active participation and empower people to take charge.

Date: 13 - 24 August
Venue: Yen Center, IIRR, Philippines
Course fee: USD1,500
Double occupancy room and board: USD850 per person for the duration of the course*



Customized courses and study programs

IIRR also offers customized courses and study programs on all training themes based on the need of individuals and organizations. Other customized courses and study programs include:

- Project/Program/NGO management (Design, Planning, Implementation, Monitoring and Evaluation, Team Building, Program/Project Evaluation)
- Training of Trainers/Facilitators
- Gender Mainstreaming
- Organizational capacity assessment

Africa

- Participatory and sectoral approaches (Community Rangeland Management, Community advocacy)
- Capacity and organizational support services (Strategic planning, Workshop Facilitation, Business Development Services, Baseline and follow-up surveys)

Asia

- Participatory approaches (Participatory Rural Appraisal, Farmer-led Extension)
- Sectoral approaches (Community-Managed Health, Sustainable Agriculture, Bio-Intensive Gardening, Community Forestry, Microcredit and Forestry and Farm-based Enterprises)

Payments are to be finalized three weeks before course commencement. IIRR reserves the right to cancel or reschedule any course if the required quorum is not met three weeks before the start of the course. This will be immediately conveyed to the applicants. Course fees will be refunded in full.

The course fee includes course-related local travel, materials, field and agency visits, airport transfers, a weekend excursion and accident insurance. The fees is exclusive of international airfares, laundry and incidental expenses.

*** For courses in Asia, single room occupancy is available for an additional USD24 per day.**

For courses in Africa, cost of day participants will be provided upon request.

Application forms can be downloaded from the IIRR website www.iirr.org, and sent by email.

For inquiries and applications , contact our offices:



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